



HEAVY CIVIL OPERATIONAL RISK GOVERNANCE

Complex Projects. Multiple Partners. High Consequence.

Heavy civil projects operate under constant pressure from schedule, production, contractor interfaces, and complex scopes of work.

TRIAD provides independent operational risk governance — helping leadership identify exposure, strengthen accountability, verify critical controls, and improve execution before risk becomes an incident, delay, or liability.



JODY MARTINEZ

FOUNDER & PRINCIPAL CONSULTANT

Independent Operational Risk Governance for Heavy Civil & Capital Projects

WHY TRIAD

- ✓ Independent, principal-led advisory
- ✓ Contractor and owner-interface experience
- ✓ Major capital project experience
- ✓ Regulatory and operational perspective

THE TRIAD PERSPECTIVE™

Built on firsthand experience across three sides of high-consequence operations.

REGULATOR · OPERATOR · CONTRACTOR

CORE CAPABILITIES

01 EXECUTIVE RISK ASSESSMENTS

Identify exposure and opportunities to strengthen operational control.

03 CRITICAL CONTROL VERIFICATION

Confirm controls preventing high-consequence events are working in the field.

BUILT FOR HIGH-CONSEQUENCE PROJECTS

Heavy Civil · Bridges · Earthwork · Utilities · Tunnels · Roads & Highways · Site Infrastructure · Water & Wastewater · Energy · Data Centers

02 CONTRACTOR & INTERFACE REVIEWS

Clarify responsibilities across owners, contractors, and project partners.

04 CAPITAL PROJECT ADVISORY

Independent governance insight from planning through commissioning.



STRONG GOVERNANCE BUILDS STRONG PROJECTS.

Greater visibility. Stronger control. Better execution.

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OPERATIONAL CONTROL. DEFENSIBLE SYSTEMS.

TRIAD Risk Governance · Executive Operational Risk Advisory · Serving Heavy Civil & Capital Projects